ABRIDGED AUDITED RESULTS FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors of Dairibord Holdings Limited hereby announce the Group's Abridged Audited financial results for the year ended/31 December 2019.

Nutritious Foods and Beverages for the Sustenance of Good Health

FINANCIAL HIGHLIGHTS

INFLATION ADJUSTED 31 Dec 2019 Met cashflows from operating activities Equity Net cashflows from operating activities Bernings before depreciation, ammortisation , interest and tax Operating profit 114,859 37% ↑ Net cashflows from operating activities Profit for the period attributable to owners of the parent 1141,717 328% ↑ Raw milk Intake Sales	Station Adjusted 31 Dec 2019 ZWL'000 % Change 2,436 -95% 364,076 742% 29,091 10% 72,947 -17%
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CHAIRMAN'S STATEMENT

INTRODUCTION I am pleased to present the Group's audited results for the year ended 31 December 2019. The commentary on financials is based on the inflation adjusted numbers. The historic amounts are shown as supplementary information. The information does not comply with the requirements of International Financial Reporting Standards in that it has not taken into account the requirements of International Accounting Standard 29 - Financial Reporting in Hyperinflationary Economies. As a result, the auditors have not expressed an opinion on the historic financial information.

OPERATING ENVIRONMENT The overall operating environment was considerably challenging.

Increased cost and unavailability of foreign currency, power, fuel, water, raw and packaging materials resulted in an increase in operating costs. Inflationary pressures had a negative impact on consumer demand and liquidity.

To mitigate the negative impact of the economic factors, the company pursued a low cost operating model.

GROUP PERFORMANCE Raw Milk Intake Raw milk Intake grew by 10% compared to national milk growth of 7.2%, benefiting from milk supply development initiatives targeted at small, medium and large scale milk producers.

Sales Volumes Sales volumes dropped by 17% against an industry average decline of 23% for the manufacturing sector. The liquid milk category achieved a marginal growth of 0.2%, due to an increase in local raw milk intake. The beverages category declined by 23%, while the food category which accounts for 9% of the sales volumes declined by 39%.

The drop in volumes was minimised, relative to the industry performance, due to strong brands and extensive market reach. This allowed the business to sustain capacity utilization of 44% against a manufacturing industry average of 36.4%.

Turnover Turnover grew by 60% to ZWL 1,115 billion driven by growth in exports and necessary product price adjustments. Export revenue grew by 100% from US\$ 1.7 million to US\$ 3.4 million as the company continued to drive exports in order to increase its regional foot print and to generate foreign currency to cover import requirements.

Profitability The business achieved an operating profit of ZWL 90 million compared to ZWL 55 million in 2018. An operating profit margin of 8.1% was attained up from 7.9% in prior year. The improved performance was on account of reduced fixed overheads, diligent procurement practices, and an intensified drive to improve operational efficiencies. Profit after tax increased to ZWL 142 million from ZWL 36 million in the prior year.

Foreign liabilities reduced from US\$ 3.9 million in 2018 to US\$ 0.93 million 2019, a 76 % drop as the company focused on managing and reducing fo denominated debts.

DAIRIBORD MALAWI

Disposal of Daribord Malawi was finalized in the third quarter of 2019. At the time of the disposal, the liabilities of the subsidiary exceeded assets and the group realised a gain of ZWL 15,2 Million.

OUTLOOK The COVID-19 global pandemic will have far reaching and unpredictable impact on the way of doing business in 2020 and beyond. The full effect on the business and the economy at large is still unknown. However, it is envisaged that it will have very significant negative impact on the company's performance.

Notwithstanding the headwinds alluded to above, the business will remain focused on the following areas for value preservation and business continuity:

· revenue enhancement initiatives to drive brands in the local and export

- revenue emancement innotatives to once brands in the local and export markets; prioritization of scare resources to support growth initiatives; supporting local raw milk production initiatives; cost reduction and containment, as well as increased production efficiencies to sustain margins; develop effective route to market channels to optimally capture and defend market channels.
- market share; tight working capital management to limit effects of inflation; and continue to be a responsible corporate citizen by supporting initiatives relating to COVID-19 risk mitigation.

SUSTAINABILITY

Davibord remains steadfast in upholding the principles of sustainability as guided by the Global Reporting Initiative Standards. As one of the voluntary early adopters of sustainability reporting in Zimbabwe, the company has continued to grow in providing capacity development to staff, enhancing performance measurement and embedding sustainability in company's core business processes.

DIRECTORATE Mr Ketan Naik

Mr Ketan Naik was appointed to the Board as a non-Executive Director with effect from 21 August 2019. Mr Naik sits on the Finance and Audit Committee. The Board looks forward to his contribution.

DIVIDEND The Board has taken into account the uncertainties in the local and global economies, exacerbated by COVID-19, and resolved to preserve working capital by passing the dividend for the year ended 31 December 2019.

APPRECIATION

APPRECIATION On behalf of the Board, I would like to extend my appreciation to all our stakeholders, valued customers, management and staff for the continued commitment to supporting the growth and success of the business. I further extend my gratitude to fellow board members for their leadership and oversight during a challenging operating environment.

Abrof / J. Sachikonye Chairman

27 April 2020

AUDITOR'S STATEMENT

The inflation adjusted consolidated financial statements from which the abridged The inflation adjusted consolidated financial statements from which the abridged version has been extracted have been audited by Ernst & Young Chartered Accountants (Zimbabwe). An adverse opinion has been issued thereon in respect of non-compliance with the requirements of International Accounting Standard 21 (IAS 21) "The Effects of Foreign Exchange Rates" as well as non-compliance with International Accounting Standard 8 (IAS8) "Accounting for Policy Changes in Accounting Estimates and Errors".

The auditors' report on the inflation adjusted consolidated financial statements is available for inspection at the Company's registered office. The engagement partner on the audit is Fungai Kuipa (PAAB Number 335).

ABRIDGED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	INFLATION ADJUSTED			HISTORICAL		
		2019	2018	2019	2018	
		ZWL'000	ZWL'000	ZWL'000	ZWL'000	
	Note	AUDITED	AUDITED	UNAUDITED	UNAUDITED	
Revenue	4	1,114,706	697,489	497,216	126,443	
Earnings before depreciation, ammortisation,						
interest and tax		114,859	83,649	81,994	15,164	
Depreciation, ammortisation and impirment		(24,640)	(28,519)	(5,078)	(5,170	
Operating profit		90,219	55,130	76,916	9,99	
Monetary gain		126,584	-	-	.,	
Profit before interest and tax		216,803	55,130	76,916	9.994	
inance income		1,407	674	922	12	
inance costs		(6,822)	(3,148)	(4,352)	(571	
Profit before tax		211,388	52,656	73,486	9,54	
ncome tax expense		(69,149)	(16,932)	(22,368)	(3,069	
Profit for the period from continuing operations		142,239	35,724	51,118	6,47	
oss from discontinued operations		(763)	(3,825)	(763)	(693	
Profit for the period		141,476	31,899	50,355	5,78	
Other comprehensive income:						
Other comprehensive (loss)/income for						
the period, net of tax		(15,363)	1	165.833		
Total comprehensive income for the period		126,113	31,900	216,188	5,78	
Profit /(loss) attributable to:						
Owners of the parent		141,717	33,108	50,596	6,00	
Non-controlling interest		(241)	(1,209)	(241)	(219	
•		141,476	31,899	50,355	5,78	
Total comprehensive income/(loss) attributable to:						
Owners of the parent		128,563	33,195	218,639	6,01	
Non-controlling interests		(2,450)	(1,296)	(2,450)	(235	
		126,113	31,899	216,188	5,78	
Earnings per share (cents)						
Basic	10	39.59	9.27	14.13	1.6	
Diluted	10	39.59	9.27	14.13	1.6	
Headline	10	32.02	8.88	7.47	1.6	
Shares in issue and weighted average number of shares		358,000,858	358,000,858	358,000,858	358,000,85	
Weighted average shares adjusted for the effect of dilution		358,000,858	358,000,858	35 8,000,858	358.000.85	

ABRIDGED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

		INFLAT	ION ADJUSTED	HISTO	RICAL
		2019	2018	2019	2018
		ZWL'000	ZWL'000	ZWL'000	ZWL'000
Assets	Note	AUDITED	AUDITED	UNAUDITED	UNAUDITED
Assets Non-current assets					
Property, plant and equipment		306.716	191,554	218.357	34.725
Investment property		19.242	7,999	19,242	1,450
Intangible assets		1.581	1,945	287	353
Other non-current financial assets		482	2,766	482	502
Deffered tax asset		402	2,766	462	21
Denered tax asset		328.021	204.378	238.540	37.051
Current assets		020,021	204,010	200,040	01,001
nventories		146.272	100.997	83.663	18.309
Prepayments		26.844	17,095	16.054	3,099
Trade and other receivables		56,580	40,031	56,580	7,257
Other current financial assets		-	884	-	160
Cash and cash equivalents		18.839	56,915	18.839	10.318
		248,535	215,922	175,136	39,143
Assets classified as held for sale		-	13,020	-	2,360
Total assets		576,556	433,320	413,676	78,554
Equity and liabilities					
Equity					
Share Capital		197	197	36	36
Share Premium		7,611	7,611	1,380	1,380
Non-distributable reserves		95,200	157,357	194,310	28,526
Reserves of assets classified as held for sale		-	(23,301)	-	(4,224
Retained earnings		261,068	136,616	71,322	24,766
Equity attributable to owners of the parent		364,076	278,480	267,048	50,484
Non -controlling interest		-	(1,560)	-	(283
Total equity		364,076	276,920	267,048	50,201
Non-current liabilities					
Interest - bearing borrowings	9	9.136	7,135	9.136	1,293
Deferred tax liability	9	86.877	35,183	21.025	6.379
Financial guarantee liability		1.263	756	1,263	137
indicial guarantee liability		97,276	43,074	31,424	7.809
Current liabilities		51,210	40,014	01,424	1,00.
Trade and other payables	8	80.472	79.594	80.472	14.429
Interest - bearing borrowings	9	19,447	13,286	19,447	2.409
Bank overdraft	U	4.477	2,139	4.477	388
Dividend payable		151	485	151	88
ncome tax payable		10.657	2,766	10.657	50
neome tax payable		115,204	98.270	115,204	17.81
	_	,		,	,01
Liabilities associated with assets held for sale		-	15,055	-	2,729
Total liabilities		212,480	156,399	146,628	28,353
Total equity and liabilities		576,556	433.320	413,676	78.554

ABRIDGED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

	INFLAT	ION ADJUSTED	HISTO	RICAL
	2019	2018	2019	2018
	ZWL'000	ZWL'000	ZWL'000	ZWL'000
	AUDITED	AUDITED	UNAUDITED	UNAUDITED
Operating activities:				
Profit before tax	211,388	52,656	73,486	9,545
loss before tax from discontinued operations	(763)	(3,378)	(763)	(612)
Non-cash items	(126,317)	35,179	(15,692)	6,377
Working capital movement	(73,375)	(25,972)	(55,063)	(4,708)
Finance Income	(1,407)	(674)	(922)	(122)
Finance costs	6,822	4,299	4,723	779
	16,348	62,110	5,769	11,259
Interest paid	(6,822)	(4,299)	(4,723)	(779)
Income tax paid	(7,090)	(6,900)	(7,090)	(1,251)
Net cashflows from operating activities	2,436	50,911	(6,044)	9,229
Investing activities:				
Additions to property, plant and equipment	(22,327)	(6,349)	(5,472)	(1,151)
Purchase of Intangible Assets	-	(34)	-	(6)
Grant received	-	1,311	-	238
Proceeds from sale of property, plant and equipment	1,103	2,346	284	425
Proceeds from sale of assets held for sale & investment property -	285	-	52	
Purchase of financial assets at fair value through profit or loss	(6,730)	-	(1,220)	
Loans repaid/(issued) to other third parties	2,285	(3,950)	20	(716)
Proceeds from sale of financial assets at fair value through profit or loss	-	6,640	-	1,204
Finance income on effective interest rate method	1,407	674	922	122
	(17,532)	(5,807)	(4,246)	(1,052)
Net cashflows before financing activities	(15,096)	45,104	(10,290)	8,177
Financing activities:				
Proceeds from borrowings	28,700	3,210	28,700	582
Repayment of borrowings	(13,678)	(21,671)	(13,678)	(3,929)
Dividend paid	(12,884)	(3,839)	(2,443)	(696)
Net cashflows from financing activities	2,138	(22,300)	12,579	(4,043)
(Decrease)/ Increase in cash and cash equivalents	(12,958)	22,803	2,289	4,134
Effects of exchange rate changes	(27,456)	364	2,143	67
Cash and cash equivalents at beginning of period	54,776	31,609	9,930	5,729
Cash and cash equivalents at the end of period (net of bank overdraft)	14,362	54,776	14,362	9,930

ABRIDGED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

F			Attributable to equity	holders of the parent Reserves of assets]	Non -	
	Share	Share	Non- distributable	of assets classified as	Retained		Non - controlling	Total
	Capital	Premium	reserves	held for sale	earnings	Total	interests	equity
	ZWL'000	ZWL'000	ZWL'000	ZWL'000	ZWL'000	ZWL'000	ZWL'000	ZWL'000
LATION ADJUSTED	2.WL'000	2000	2000	2WE000	2WL 000	2.000	2000	ZWL'000
t 1 January 2018	197	7.611	134,148		107,278	249,234	(264)	248.970
t /loss) for the period	197	7,011	134,140	-	33.195	33.195	(1,296)	31,899
r comprehensive income			-		33,193	33,195	(1,290)	31,085
comprehensive income/(loss)			4		33,195	33,196	(1,296)	31,900
er to retained earnings of share option reserve			(93)		93	33,130	(1,230)	01,00
end Paid			(93)		(3,950)	(3,950)		(3,95
rives of discontinued operations			23,301	(23.301)	(0,000)	(0,000)		(0,000
t 31 December 2018	197	7.611	157.357	(23,301)	136.616	278.480	(1,560)	276.920
L ST December 2018	197	7,011	157,357	(23,301)	130,010	278,480	(1,500)	270,920
t 1 January 2019	197	7,611	157,357	(23,301)	136.616	278,480	(1,560)	276,92
t/(Loss) for the period	131	7,011	101,001	(20,001)	141,717	141.717	(241)	141.47
lange difference on Functional currency change			(8,372)		141,717	(8,372)	(241)	(8,37)
ange differences on translating foreign operations			(4,782)	-	-	(4,782)	(2.209)	(6,99
I comprehensive income/(loss)	-		(13,154)		141,717	128,563	(2,450)	126,113
dend Paid		-	(13,134)	-	(12,551)	(12,551)	(2,450)	(12,551
osal of a subsidiary			(49.003)	23,301	(4,714)	(30.416)	4,010	(26,40)
at 31 December 2019	197	7.611	95.200	20,001	261.068	364.076	4,010	364.076
			Attributable to equity	holders of the parent				
F				Reserves			Neg	
F	Share	Share	Non-	Reserves of assets	Batainad		Non -	Total
F	Share	Share	Non- distributable	Reserves of assets classified as	Retained		controlling	Tota
Γ	Capital	Premium	Non- distributable reserves	Reserves of assets classified as held for sale	earnings	Total	controlling interests	equity
			Non- distributable	Reserves of assets classified as		Total ZWL'000	controlling	equity
	Capital ZWL'000	Premium ZWL'000	Non- distributable reserves ZWL'000	Reserves of assets classified as held for sale	earnings ZWL'000	ZWL'000	controlling interests ZWL'000	equit ZWL'000
t 1 January 2018	Capital	Premium	Non- distributable reserves	Reserves of assets classified as held for sale	earnings ZWL'000 19,448	ZWL'000 45,183	controlling interests ZWL'000 (48)	equity ZWL'000 45,135
t 1 January 2018 t /loss) for the period	Capital ZWL'000 36 -	Premium ZWL'000 1,380	Non- distributable reserves ZWL'000 24,319	Reserves of assets classified as held for sale ZWL'000 -	earnings ZWL'000	ZWL'000	controlling interests ZWL'000	equit ZWL'000 45,133
t 1 January 2018 t /loss) for the period r comprehensive income	Capital ZWL'000	Premium ZWL'000 1,380 -	Non- distributable reserves zwL'000 24,319	Reserves of assets classified as held for sale	earnings ZWL'000 19,448 6,018	2WL'000 45,183 6,018	controlling interests ZWL'000 (48) (235)	equit ZWL'00 45,13 5,78
t 1 January 2018 //loss) for the period r comprehensive income (comprehensive income/(loss)	Capital ZWL'000 36 -	Premium ZWL'000 1,380	Non- distributable reserves ZWL'000 24,319	Reserves of assets classified as held for sale ZWL'000 -	earnings ZWL'000 19,448 6,018 - 6,018	ZWL'000 45,183	controlling interests ZWL'000 (48)	equit ZWL'00 45,13 5,78
It January 2018 t /loss) for the period r comprehensive income I comprehensive income/(loss) fer to retained earnings of share option reserve	Capital ZWL'000 36 -	Premium ZWL'000 1,380 -	Non- distributable reserves zwL'000 24,319	Reserves of assets classified as held for sale ZWL'000	earnings ZWL'0000 19,448 6,018 - - - 6,018 17	2WL'000 45,183 6,018 - 6,018	controlling interests ZWL'000 (48) (235)	equity ZWL'000 45,138 5,780 5,780
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1 January 2018 //ossj for the period comprehensive income (loss) for the period comprehensive income(loss) for to retained earnings of share option reserve and Paid ves of discontinued operations 31 December 2018 1 January 2019 (Loss) for the period uation Surplus on PPE ange differences on translating foreign operations	Capital ZWL'000 - - - - - - - - - - - - - - - - - -	Premium ZWL'000 1,380 - - - - - 1,380	Non- distributable reserves ZWL'000 24,319 - (17) 4.224 28,526 28,526 28,526 174,342 (1,518) (4,782)	Reserves of assets classified as held for sale ZWL'000 	earnings ZWL000 19,448 6,018 - (717) - 24,766 24,766 50,596 -	ZWL'000 45,183 6,018 6,018 7,17 50,484 50,596 174,342 (1,518) (4,782)	controlling interests ZWL'000 (48) (235) (235) (235) (233) (233) (233) (241) (283) (241) (243) (241) (243) (241) (243) (243) (243) (243)	equit ZWL'00 45,13 5,78 (71 50,20 50,25 50,20 50,35 174,34 (1,51 6,89
t January 2018 // Joss for the period c comprehensive income (loss) fer to retained earnings of share option reserve end Paid Paid Paid Paid t January 2019 // Ucoss) for the period Julation Surplus on PPE ange differences on Functional currency change ange differences on Functional currency change ange differences on Functional currency change comprehensive income/(loss)	Capital ZWL'000 - - - - - - - - - - - - - - - - - -	Premium 2WL'000 1,380 - - - 1,380 1,380 1,380 - - -	Non- distributable reserves ZWL'000 24,319 (17) (17) 4,224 28,526 28,526 28,526 174,342 (1,518)	Reserves of assets classified as held for sale ZWL'000 - - - - - - - - - - - - - - - - - -	earnings ZWU:000 19,448 6,018 - 7 (717) - 24,766 24,766 50,596 - 50,596	2WL'000 45,183 6,018 - (717) - 50,484 50,596 174,342 (1,518) (4,782) 218,638	controlling interests zWL000 (48) (235) - (233) - (283) (283) (241) -	equit ZWL00 45,13 5,78 (71) 50,20 50,20 50,25 50,35 17,34 (1,51) (6,99 216,18
t 1 January 2018 // Joss) for the period // Joss) for the period // Comprehensive income(Comprehensive income/(loss) fer to retained earnings of share option reserve end Paid end Paid	Capital ZWL'000 - - - - - - - - - - - - - - - - - -	Premium 2WL'000 1,380 - - - 1,380 1,380 1,380 - - -	Non- distributable reserves ZWL'000 24,319 - (17) 4.224 28,526 28,526 28,526 174,342 (1,518) (4,782)	Reserves of assets classified as held for sale ZWL'000 - - - - - - - - - - - - - - - - - -	earnings ZWL000 19,448 6,018 - (717) - 24,766 24,766 50,596 -	ZWL'000 45,183 6,018 6,018 7,17 50,484 50,596 174,342 (1,518) (4,782)	controlling interests ZWL'000 (48) (235) (235) (235) (233) (233) (233) (241) (283) (241) (243) (241) (243) (241) (243) (243) (243) (243)	equity ZWL'000 45,138 5,788 5,788 (717 50,201

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Dairibord **Holdings**

More Than Just Milk

Directors: J. Sachikonye (Chairman), *A. Mandiwanza (Group Chief Executive), C. Mahembe, S. Chindove, R. P. Kupara, *M. R. Ndoro (Finance Director), N. Chiromo, C.R.J. Hawgood, K.K. Naik * Executive.

ABRIDGED AUDITED RESULTS FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors of Dairibord Holdings Limited hereby announce the Group's Abridged Audited financial results for the year ended/31 December 2019.

Nutritious Foods and Beverages for the Sustenance of Good Health



NOTES TO THE FINANCIAL STATEMENTS

1. **Basis of preparation**

The Group's financial statements, of which these abridged results are an extract, were prepared in accordance with the Zimbabwe Companies Act (Chapter 24:03) and International Financial Reporting Standards (IFRS) except for IAS 21; The Effects of Changes in Foreign Exchange Rates, where the group partially complied.

lidated financial statements are based on the statutory records that are maintained under the historical cost convention, except for land and buildings, investment property and available for sale financial assets that have been measured at fair value. The historical costs have been adjusted for the effects of applying International Accounting Standard (AS 29) - Financial Reporting in Hyperinflationary Economies". The consolidated financial statements are presented in Zimbabwe Dollars (ZWL), which is the Group's functional and presentation currency. The group changed its functional currency in February 2019. This followed the issuance of Statutory Instrument (SI) 33 of 2019 which was promulgated by the Government of Zinbabwe giving effect to the new currency. The statutory instrument prescribed parity between the United States Dollar (USD) and the local currency as at and up to 22 February 2019 and also prescribed the manner in which certain balances in the financial statements may be treated as a consequence of the recognition of the RTGS Dollar as currency in Zimbabwe. Introduction of the Interbank foreign exchange meant that the foreign exchange balances would be conveted to RTGS using the rates ruling on this platform. On 24 June 2019, a Statutory Instrument 142 was introduced by the Government of Zimbabwe which introduced a mono currency system and birth of the Zimbabwe Dollar (ZWL). The ZWL is at par with the RTGS and bond notes.

Pursuant to the above changes, the Group adopted 28 February 2019 as the effective date of change (back stop date) for accounting purposes At this date, the Group converted all foreign currency denominated monetary assets and liabilities using the ruling interbank rate. The resultant exchange differences were accounted for in equity through other comprehensive income.

1.1

Hyper Inflation On 11 October 2019, the Public Accountants and Auditors Board (PAAB) issued a pronouncement on the application of IAS 29. This followed runaway inflation experienced in Zimbabwe. The pronouncement required that entities operating in Zimbabwe with financial periods ending on or after 1 July 2019 prepare and present financial statements in line with the requirements of IAS 29.

The Directors have made appropriate adjustments to reflect the changes in the general purchasing power on the Zimbabwe Dollar and for purposes of fair presentation in accordance with IAS29, these changes have been made on the historical cost financial information. Various assumptions have been made, with significant assumption being the use of consumer price indices (CPI) for the period. The source of the price indices used was the Reserve Bank of Zimbabwe website. Below are the indices and adjustment factors used up to December 2019:

	Indices	Adjustment Factor
CPI as at 31 December 2019 CPI as at 28 February 2019 (company's selected date of change in Functional Currency)	551.63 100	1 5.52
Average CPI for 2019	228.62	

2 Significant accounting policies

Accounting policies are consistent with those used in the previous year with no significant impact arising from new and revised International Financial Reporting Standards applicable for the year ended 31 December 2019.

Approval of Financial Statement

The underlying financial statements to these abridged results were approved by the Board on 27 April 2020.

Segment information

The Group is currently organised into business units for management purposes. The Group has 3 operating segments which management uses to monitor performance and therefore inform decision making and these are

INFLATION ADJUSTED	Manufacturing and distribution ZWL'000	Properties ZWL'000	Corporate ZWL'000	Adjustments & eliminations ZWL'000	Group ZWL'000
Year ended 31 December 2019					
Revenue - External customers - Inter-segment	1,114,080 227	626 3,507	-	(3,734)	1,114,706
- Inter-segment	1,114,307	4,133		(3,734)	1,114,706
Results Depreciation, ammortisation and impairment	23,535	323	782	-	24,640
Operating profit	85,188	2,763	2,268	-	90,219
Segment assets	357,091	203,260	80,743	(64,538)	576,556
Segment liabilities Capital expenditure	173,725 18,818	10,097	26,294 3,509	2,364	212,480 22,327
Capital experioliture	18,818	-	3,509	-	22,321
	Manufacturing and distribution ZWL'000	Properties ZWL'000	Corporate ZWL'000	Adjustments & eliminations ZWL'000	Group ZWL'000
Year ended 31 December 2018 Revenue					
- External customers	697,025	464	-	-	697,489
- Inter-segment	39	5,957	8,169	(14,166)	-
	697,064	6,421	8,169	(14,166)	697,489
Results Depreciation, ammortisation					
and impairment	25,644	1,820	182	-	27,646
Operating profit /(loss) Segment assets	44,014 325,338	4,881 102,197	4,936 321,147	1,299 (315,363)	55,130 433,320
Segment liabilities	171,476	3,996	21,346	(55,474)	141,344
Capital expenditure	6,310	-	39	-	6,349
HISTORICAL	Manufacturing and distribution ZWL'000	Properties ZWL'000	Corporate ZWL'000	Adjustments & eliminations ZWL'000	Group ZWL'000
Year ended 31 December 2019 Revenue	and distribution ZWL'000	ZWL'000		eliminations	ZWL'000
Year ended 31 December 2019 Revenue - External customers	and distribution ZWL'000 496,960	ZWL'000 256	ZŴĽ'000	eliminations ZWL'000	
Year ended 31 December 2019 Revenue	and distribution ZWL'000	ZWL'000		eliminations	ZWL'000
Year ended 31 December 2019 Revenue - External customers - Inter-segment - Results Depreciation, ammortisation	and distribution ZWL'000 496,960 82 497,042	256 1,065 1,321	zwL'000 - - 8,872 - 8,872	eliminations ZWL'000	497,216 497,216
Year ended 31 December 2019 Revenue - External customers - Inter-segment - Results Depreciation, ammortisation and impairment	and distribution ZWL'000 496,960 82 497,042 4,677	256 1,065 1,321 321	2wL'000 - 8,872 8,872 8,872	eliminations ZWL'000	2WL'000 497,216
Year ended 31 December 2019 Revenue - External customers - Inter-segment - Results Depreciation, ammortisation and impairment Operating profit	and distribution ZWL'000 496,960 82 497,042 497,042	256 1.065 1,321 321 24,506	2WL'000 8.872 8.872 8.872 8.872 8.872	eliminations ZWL'000 (10,019) (10,019)	2WL'000 497,216 - - - - - - - - - - - - - - - - - - -
Year ended 31 December 2019 Revenue - External customers - Inter-segment - Results Depreciation, ammortisation and impairment	and distribution ZWL'000 496,960 82 497,042 4,677	256 1,065 1,321 321	2wL'000 - 8,872 8,872 8,872	eliminations ZWL'000	2WL'000 497,216
Year ended 31 December 2019 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment Operating profit Segment assets	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457	256 1,065 1,321 321 24,506 203,261	2WL'000 8.872 8.872 8.872 8.872 8.872 8.872	eliminations ZWL'000 (10,019) (10,019) - - (63,273)	2WL'000 497,216
Year ended 31 December 2019 Revenue - External customers - Inter-segment - Results Depreciation, ammortisation and impairment Operating profit Segment assets Segment liabilities	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457 135,199	256 1,065 1,321 321 24,506 203,261	8,872 8,723 8,735 8,735 8,735 8,735 8,735 8,735 8,735 8,735 8,735 8,735 8,735 8,735	eliminations ZWL'000 (10,019) (10,019) - - (63,273)	2WL'000 497,216
Year ended 31 December 2019 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment Operating profit Segment labilities Capital expenditure Year ended 31 December 2018 Revenue	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457 135,199 4,624 Manufacturing and distribution ZWL'000	256 1,065 1,321 321 24,506 203,261 10,097 Properties ZWL'000	2WL'000 8,872 8,872 80 1,854 77,231 24,890 848 Corporate	eliminations ZWL'000 (10,019) (10,019) (10,019) - - (63,273) (23,559) - Adjustments & eliminations	2WL'000 497,216 - - - - - - - - - - - - - - - - - - -
Year ended 31 December 2019 Revenue - External customers - Inter-segment Depreciation, ammortisation and impairment Operating profit Segment liabilities Capital expenditure Year ended 31 December 2018 Revenue - External customers	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457 195,199 4,624 Manufacturing and distribution ZWL'000 126,358	256 1,065 1,321 24,506 203,261 10,097 - Properties ZWL'000	2WL'000 8,872 8,972 8,722	eliminations ZWL'000 (10,019) (10,019) (63,273) (23,559) (23,559) Adjustments & eliminations ZWL'000	2wL'000 497,216 - - - - - - - - - - - - - - - - - - -
Year ended 31 December 2019 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment Operating profit Segment labilities Capital expenditure Year ended 31 December 2018 Revenue	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457 135,199 4,624 Manufacturing and distribution ZWL'000	256 1,065 1,321 321 24,506 203,261 10,097 Properties ZWL'000	2WL'000 8,872 8,872 80 1,854 77,231 24,890 848 Corporate	eliminations ZWL'000 (10,019) (10,019) (10,019) - - (63,273) (23,559) - Adjustments & eliminations	2WL'000 497,216 - - - - - - - - - - - - - - - - - - -
Year ended 31 December 2019 Revenue - External customers - Inter-segment Depreciation, ammortisation and impairment Operating profit Segment liabilities Capital expenditure Year ended 31 December 2018 Revenue - External customers	and distribution ZWL'000 82 496,960 82 497,042 4,677 50,556 196,457 135,199 4,624 Manufacturing and distribution ZWL'000 126,358 7 126,366	256 1,065 1,055 1,321 321 24,506 203,261 10,097 Properties ZWL'000 84 1,080 1,164	2WL'000 8,872 8,872 8,872 8,872 8,872 1,854 77,231 24,890 848 Corporate 2WL'000 	eliminations ZWL'000 (10,019) (10,019) (10,019) (23,559) (23,559) (23,559) (23,559) (23,559) (2,568) (2,568)	ZWL'000 497,216 5,078 76,916 413,676 146,628 5,472 Group ZWL'000 126,443 - 126,443 5,012
Year ended 31 December 2019 Revenue - External customers - Inter-segment Depreciation, ammortisation and impairment Operating profit Segment assets Segment itabilities Capital expenditure Year ended 31 December 2018 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment Operating profit /(loss)	and distribution ZWL'000 496,960 82 497,042 4,677 50,556 196,457 196,457 196,457 196,457 196,457 196,457 196,457 196,658 7 126,358 7 126,358 7 126,358 7	256 1,065 1,321 321 24,506 203,261 10,097 - Properties ZWL'000 84 1,080 1,164 330 885	2WL'000 8,872 8,872 8,872 8,872 8,872 8,872 848 0,1,854 77,231 24,880 848 Corporate 2WL'000 - 1,481 1,481 33 895	eliminations ZWL'000 (10,019) (10,019) (10,019) (23,559) (23,559) (23,559) (23,559) (23,559) (23,568) (2,568) (2,568)	ZWL'000 497,216 5,078 76,916 146,628 5,472 Group ZWL'000 126,443 5,012 9,994
Year ended 31 December 2019 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment Operating profit Segment labilities Capital expenditure Year ended 31 December 2018 Revenue - External customers - Inter-segment Results Depreciation, ammortisation and impairment	and distribution ZWL'000 82 496,960 82 497,042 4,677 50,556 196,457 135,199 4,624 Manufacturing and distribution ZWL'000 126,358 7 126,366	256 1,065 1,055 1,321 321 24,506 203,261 10,097 Properties ZWL'000 84 1,080 1,164	2WL'000 8,872 8,872 8,872 8,872 8,872 1,854 77,231 24,890 848 Corporate 2WL'000 	eliminations ZWL'000 (10,019) (10,019) (10,019) (23,559) (23,559) (23,559) (23,559) (23,559) (2,568) (2,568)	ZWL'000 497,216 5,078 76,916 413,676 146,628 5,472 Group ZWL'000 126,443 - 126,443 5,012

NOTES TO THE FINANCIAL STATEMENTS - (continued)

					INFL	ATION ADJUS	STED	HISTOR	ICAL
					2019		2018	2019	2018
					ZWL'000	ZW	L'000	ZWL'000	ZWL'000
5. De	epreciation, ammortis	ation and imp	airment char	ge	24,640	20	8,519	5,078	5,170
6. Ca	apital expenditure				22,327	(6,349	5,472	1,151
7. Ca	apital commitments								
					43,050	64	4,718	43,050	11,732
- A	Authorised and contrac	ted for			15,518	(5,411	15,518	1,162
- /	Authorised but not con	tracted for			27,532	51	3,307	27,532	10,570
8. Tr	ade and other payabl	es							
	Trade payables				51,986	5	1.774	51,986	9,386
	Payroll accruals				10.659		5.848	10.659	1,24
	Other pavables				17.827		0.971	17.827	3,802
					80,472		9,594	80,472	14,429
9. In	terest bearing borrow	/inas							
	U	Cur	rent	Shor	rt term	Long	term		All in cost
		utilisation		po	portion portion			and security	
	IFLATION DJUSTED	31-Dec-19 ZWL'000	31-Dec-18 ZWL'000	31-Dec-19 ZWL'000		31-Dec-19 ZWL'000	31-Dec-18 ZWL'000		
Ba	ank loans - long term	7.591	9.642	3.379	5.323	4.212	4.319	30% Lan	d and buildings
	endor Ioan - Iong term	8,592	3,740	3,668	930	4,924	2,810		hinerv financed
	ank loan - short term	12,400	7.039	12,400		4,024	2,010		-32%: NGCB
00		28,583	20,421	19,447	13,292	9,136	7,135		. 02 .0, NOODC
	ISTORICAL								
	ISTORICAL	7.504	4 740	0.070	005	4.040	700	00/ 450/ 1	

Bank loans - long term 3,379 4,212 783 8%-15%; Land and buildings 7,591 1,748 965 8% machinery financed 30%-32%; NGCBs Vendor loan - long term 8,592 678 3,668 168 4,924 510 Bank loan - short term 12,400 ,276 2,400 28,583 19,447 2,409 9,136 1,293 3,702

A loan from Trade and Development bank (formerly PTA Bank) amounting to USD531 000 was due and payable as at 07 May 2019. The loan was fully paid in September 2019 through the Reserve Bank of Zimbabwe blocked funds arrange

Earnings per Share

Basic earnings per share amounts are calculated by dividing net profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share amounts are calculated by dividing the net profit attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on conversion of all the dilutive potential ordinary shares into ordinary shares. Headline earnings per share amounts are calculated by dividing net profit for the year attributable to ordinary equity holders of the parent adjusted for profits or losses for disposal of assets and impairements (re-measurements) by the weighted average number of ordinary shares outstanding during the year

The following reflects the income and share data used in the basic, diluted and headline earnings per share computations:

	INFLAT	ION ADJUSTED	HISTO	RICAL
	2019 ZWL'000	2018 ZWL'000	2019 ZWL'000	2018 ZWL'000
Profit attributable to ordinary equity holders of the parent for basic earnings				
Continuing operations	142,239	35,694	51,118	6,471
Discontinued operations Profit attributable to ordinary equity holders of	(522)	(2,499)	(522)	(453)
the parent for basic earnings	141,717	33,195	50,596	6,018
Profit on disposal of assets	(660)	(1,351)	(314)	(245)
Profit on disposal of Subsidiary - Fair Value adjustment on investment property Profit attributable to ordinary equity holders of	(11,244)	(15,192) (65)	(17,792)	(5,754) (12)
the parent for Headline earnings	114,621	31,779	26,736	5,761
	2019 No.	2018 No.	2019 No.	2018 No.
Weighted average number of ordinary shares				
for basic earnings per share	358,000,858	358,000,858	358,000,858	358,000,858
Number of shares in issue Weighted average number of ordinary shares	358,000,858	358,000,858	358,000,858	358,000,858
for diluted earnings per share	358,000,858	358,000,858	358,000,858	358,000,858
There have been no other transactions involving ordinary sl	nares or potential ord	linary shares betw	een the reporting dat	e and the date of

of completion of these financial statements

Discontinued operations - Dairibord Malawi Limited

December 2018, the Board of Directors of Dairibord Holdings Limited resolved that the Group should disinvest from Dairibord Malawi Limited (DML) due to persistent losses. The operation was classified as held for sale in 2018. All the conditions precedent to the sale were completed in 2019 and the group deconsolidated Dairibord Malawi with efffect from 01 August 2019.

12.

Restatement of opening balance for functional currency change Non monetary assets were restated at USD1 : ZWL1 to the new functional currency of ZWL. These comprised of Property, plant and equipement, investment property, intangible assets and inventories. All monetary assets and liabilities were restated at a rate of USD1:ZWL2.56 which was the interbank rate ruling at 28 February 2019, the date that the group selected as the effective date of functional change for accounting purposes. The resultant movement was accounted for in equity.

Events after the reporting date There are no issues after the reporting date that warrant adjustment of the financial statements. However, the company wishes to comment on the effects of Corona Virus (Covid-19) in the paragraphs below. The COVID-19 outbreak, which was declared a pandemic by the World Health Organization (WHO) on 11 March 2020, has affected the lives of people around the world. Many countries worldwide have placed either a partial or complete lockdown of their economies in order to contain the spread of the pandemic. As expected, these measures affect the performance of comparises and in particular the going concern assumption and hence impact on the financial statements presentation. In response to the pandemic, the President of Zimbabwe declared a 21 Days national lockdown starting on 30 March 2020. Statutory Instruments 82 of 2020 Public Health, (Covid 19 Prevention, Containment and Treatment) (Amendment) Regulations 2020 (No. 1) and Statutory Instrument (%) 83 of 2020 Public Health, (Covid 19 Prevention, Containment and Treatment) (Anatomal Lockdown) Order 2020 were issued to bring legality to the lockdown. SI 83 exempts companies that provide essential services to the economy, which include dairy industry value chain from the nationwide 21 Days lockdown. It is in line with that provision that Dairibord Holdings Limited (Dairibord) was exempted from the lockdown and designated as an essential service provider and hence continued its operations. The company manufactures, distributes and sells milks, foods and beverages and this enhances its survival chances as people need food to survive

Over and above being exempted from the lockdown, Dairibord's entire value chain, from farm level right to the final consumer (through retail outlets that are operating, though for reduced operating times) have been allowed space to operate and hence minimising the impact to Dairibord's operations. Dairibord has taken measures to address and mitigate safety and health risks and business commercial risks that have been posed by the outbreak of Covid-19. Stakeholder awareness campaigns are being done on how to prevent and survive the pandemic. The company applies heat treatment process in manufacturing its products and hence this assures safety of the products. As at the date of assessment, the company has an estimated 2 months cover of the critical inputs and has plans in place to ensure stock availability for the next six months. There is not much information available to estimate any changes in the expected credit losses on the company or receivables. Covid-19 will undoubtedly have an impact on the country's GDP and reduced disposable incomes which will have an impact on Dairibord. Although these financial statements have been prepared under the going concern assumption there are many uncertainties surrounding the assessment as the full impact of the pandemic is yet to be fully estimated. This will unfold as time passe







Directors: J. Sachikonye (Chairman), *A. Mandiwanza (Group Chief Executive), C. Mahembe, S. Chindove, R. P. Kupara, *M. R. Ndoro (Finance Director), N. Chiromo, C.R.J. Hawgood, K.K. Naik * Executive.