

ABRIDGED AUDITED RESULTS
FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors of Dairibord Holdings Limited hereby announce the Group's Abridged Audited financial results for the year ended 31 December 2019.

Nutritious Foods and Beverages for the Sustenance of Good Health



FINANCIAL HIGHLIGHTS

Table with 2 main sections: Financial highlights for 2019 and 2018. Columns include Financial, 31 Dec 2019, Inflation Adjusted, and % Change. Rows include Revenue, Earnings before depreciation, Operating profit, and Profit for the period.

CHAIRMAN'S STATEMENT

INTRODUCTION
I am pleased to present the Group's audited results for the year ended 31 December 2019. The commentary on financials is based on the inflation adjusted numbers. The historic amounts are shown as supplementary information.

OPERATING ENVIRONMENT
The overall operating environment was considerably challenging.

Increased cost and unavailability of foreign currency, power, fuel, water, raw and packaging materials resulted in an increase in operating costs. Inflationary pressures had a negative impact on consumer demand and liquidity.

To mitigate the negative impact of the economic factors, the company pursued a low cost operating model.

GROUP PERFORMANCE

Raw Milk Intake
Raw milk intake grew by 10% compared to national milk growth of 7.2%, benefiting from milk supply development initiatives targeted at small, medium and large scale milk producers.

Sales Volumes
Sales volumes dropped by 17% against an industry average decline of 23% for the manufacturing sector. The liquid milk category achieved a marginal growth of 0.2%, due to an increase in local raw milk intake.

The drop in volumes was minimised, relative to the industry performance, due to strong brands and extensive market reach. This allowed the business to sustain capacity utilization of 44% against a manufacturing industry average of 36.4%.

Turnover
Turnover grew by 60% to ZWL 1,115 billion driven by growth in exports and necessary product price adjustments. Export revenue grew by 100% from US\$ 1.7 million to US\$ 3.4 million as the company continued to drive exports in order to increase its regional foot print and to generate foreign currency to cover import requirements.

Profitability
The business achieved an operating profit of ZWL 90 million compared to ZWL 55 million in 2018. An operating profit margin of 8.1% was attained up from 7.9% in prior year. The improved performance was on account of reduced fixed overheads, diligent procurement practices, and an intensified drive to improve operational efficiencies.

Foreign liabilities reduced from US\$ 3.9 million in 2018 to US\$ 0.93 million in 2019, a 76 % drop as the company focused on managing and reducing foreign denominated debts.

DAIRIBORD MALAWI
Disposal of Dairibord Malawi was finalized in the third quarter of 2019. At the time of the disposal, the liabilities of the subsidiary exceeded assets and the group realised a gain of ZWL 15.2 Million.

OUTLOOK
The COVID-19 global pandemic will have far reaching and unpredictable impact on the way of doing business in 2020 and beyond. The full effect on the business and the economy at large is still unknown. However, it is envisaged that it will have very significant negative impact on the company's performance.

ABRIDGED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2019

Table with 5 columns: Note, 2019 ZWL'000, 2018 ZWL'000, 2019 ZWL'000, 2018 ZWL'000. Rows include Revenue, Earnings before depreciation, Profit before interest and tax, Profit for the period, Other comprehensive income, Total comprehensive income, Profit/(loss) attributable to owners, Earnings per share.

Notwithstanding the headwinds alluded to above, the business will remain focused on the following areas for value preservation and business continuity:

- revenue enhancement initiatives to drive brands in the local and export markets;
- prioritization of scarce resources to support export growth initiatives;
- supporting local raw milk production initiatives;
- cost reduction and containment, as well as increased production efficiencies to sustain margins;
- develop effective route to market channels to optimally capture and defend market share;
- tight working capital management to limit effects of inflation; and
- continue to be a responsible corporate citizen by supporting initiatives relating to COVID-19 risk mitigation.

SUSTAINABILITY
Dairibord remains steadfast in upholding the principles of sustainability as guided by the Global Reporting Initiative Standards. As one of the voluntary early adopters of sustainability reporting in Zimbabwe, the company has continued to grow in providing capacity development to staff, enhancing performance measurement and embedding sustainability in company's core business processes.

DIRECTORATE
Mr Ketan Naik was appointed to the Board as a non-Executive Director with effect from 21 August 2019. Mr Naik sits on the Finance and Audit Committee. The Board looks forward to his contribution.

DIVIDEND
The Board has taken into account the uncertainties in the local and global economies, exacerbated by COVID-19, and resolved to preserve working capital by passing the dividend for the year ended 31 December 2019.

APPRECIATION
On behalf of the Board, I would like to extend my appreciation to all our stakeholders, valued customers, management and staff for the continued commitment to supporting the growth and success of the business. I further extend my gratitude to fellow board members for their leadership and oversight during a challenging operating environment.

J. Sachikonye
Chairman

AUDITOR'S STATEMENT

The inflation adjusted consolidated financial statements from which the abridged version has been extracted have been audited by Ernst & Young Chartered Accountants (Zimbabwe). An adverse opinion has been issued thereon in respect of non-compliance with the requirements of International Accounting Standard 21 (IAS 21) "The Effects of Foreign Exchange Rates" as well as non-compliance with International Accounting Standard 8 (IAS8) "Accounting for Policy Changes in Accounting Estimates and Errors".

The auditors' report on the inflation adjusted consolidated financial statements is available for inspection at the Company's registered office.

The engagement partner on the audit is Fungai Kuipa (PAAB Number 335).

ABRIDGED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2019

Table with 5 columns: Note, 2019 ZWL'000, 2018 ZWL'000, 2019 ZWL'000, 2018 ZWL'000. Rows include Assets (Non-current, Current), Liabilities (Non-current, Current), and Equity and liabilities.

ABRIDGED CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2019

Table with 5 columns: Note, 2019 ZWL'000, 2018 ZWL'000, 2019 ZWL'000, 2018 ZWL'000. Rows include Operating activities, Investing activities, Financing activities, and Cash and cash equivalents at the end of period.

ABRIDGED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2019

Table with 8 columns: Share Capital, Share Premium, Non-distributable reserves, Reserves of assets classified as held for sale, Retained earnings, Total, Non-controlling interests, Total equity. Rows include Inflation Adjusted (2018, 2019) and Historical (2018, 2019) data.

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Dairibord Holdings
More Than Just Milk

NOTES TO THE FINANCIAL STATEMENTS

1. Basis of preparation
The Group's financial statements, of which these abridged results are an extract, were prepared in accordance with the Zimbabwe Companies Act (Chapter 24:03) and International Financial Reporting Standards (IFRS) except for IAS 21 ; The Effects of Changes in Foreign Exchange Rates, where the group partially complied.
The consolidated financial statements are based on the statutory records that are maintained under the historical cost convention, except for land and buildings, investment property and available for sale financial assets that have been measured at fair value. The historical costs have been adjusted for the effects of applying International Accounting Standard (IAS 29) - 'Financial Reporting in Hyperinflationary Economies'.

1.1 Hyper Inflation
On 11 October 2019, the Public Accountants and Auditors Board (PAAB) issued a pronouncement on the application of IAS 29. This followed runaway inflation experienced in Zimbabwe. The pronouncement required that entities operating in Zimbabwe with financial periods ending on or after 1 July 2019 prepare and present financial statements in line with the requirements of IAS 29.

The Directors have made appropriate adjustments to reflect the changes in the general purchasing power on the Zimbabwe Dollar and for purposes of fair presentation in accordance with IAS29, these changes have been made on the historical cost financial information. Various assumptions have been made, with significant assumption being the use of consumer price indices (CPI) for the period. The source of the price indices used was the Reserve Bank of Zimbabwe website. Below are the indices and adjustment factors used up to December 2019:

Table with 3 columns: Indices, Adjustment Factor. Rows include CPI as at 31 December 2019 (551.63, 1), CPI as at 28 February 2019 (100, 5.52), and Average CPI for 2019 (228.62).

2. Significant accounting policies
Accounting policies are consistent with those used in the previous year with no significant impact arising from new and revised International Financial Reporting Standards applicable for the year ended 31 December 2019.

3. Approval of Financial Statements
The underlying financial statements to these abridged results were approved by the Board on 27 April 2020.

4. Segment information
The Group is currently organised into business units for management purposes. The Group has 3 operating segments which management uses to monitor performance and therefore inform decision making and these are:

Table with 6 columns: INFLATION ADJUSTED Year ended 31 December 2019 Revenue, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include External customers, Inter-segment, and Results (Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure).

Table with 6 columns: Results, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure.

Table with 6 columns: Year ended 31 December 2018 Revenue, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include External customers, Inter-segment, and Results (Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure).

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Table with 6 columns: HISTORICAL Year ended 31 December 2019 Revenue, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include External customers, Inter-segment, and Results (Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure).

Table with 6 columns: Results, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure.

Table with 6 columns: Year ended 31 December 2018 Revenue, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include External customers, Inter-segment, and Results (Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure).

Table with 6 columns: Results, Manufacturing and distribution ZWL'000, Properties ZWL'000, Corporate ZWL'000, Adjustments & eliminations ZWL'000, Group ZWL'000. Rows include Depreciation, Operating profit, Segment assets, Segment liabilities, Capital expenditure.

NOTES TO THE FINANCIAL STATEMENTS - (continued)

Table with 5 columns: 5. Depreciation, ammortisation and impairment charge; 6. Capital expenditure; 7. Capital commitments; 8. Trade and other payables; 9. Interest bearing borrowings. Rows show various financial metrics and their historical data.

Table with 8 columns: INFLATION ADJUSTED, Current utilisation, Short term portion, Long term portion, All in cost and security. Rows show Bank loans - long term, Vendor loan - long term, Bank loan - short term.

Table with 8 columns: HISTORICAL, Current utilisation, Short term portion, Long term portion, All in cost and security. Rows show Bank loans - long term, Vendor loan - long term, Bank loan - short term.

A loan from Trade and Development bank (formerly PTA Bank) amounting to USD531 000 was due and payable as at 07 May 2019. The loan was fully paid in September 2019 through the Reserve Bank of Zimbabwe blocked funds arrangement.

10. Earnings per Share
Basic earnings per share amounts are calculated by dividing net profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share amounts are calculated by dividing the net profit attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on conversion of all the dilutive potential ordinary shares into ordinary shares.

The following reflects the income and share data used in the basic , diluted and headline earnings per share computations:

Table with 5 columns: INFLATION ADJUSTED, HISTORICAL. Rows show Profit attributable to ordinary equity holders of the parent for basic earnings, Profit on disposal of assets, Profit on disposal of Subsidiary, Profit attributable to ordinary equity holders of the parent for Headline earnings.

Table with 5 columns: 2019 No., 2018 No., 2019 No., 2018 No. Rows show Weighted average number of ordinary shares for basic earnings per share, Number of shares in issue, Weighted average number of ordinary shares for diluted earnings per share.

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of these financial statements.

11. Discontinued operations - Dairibord Malawi Limited
In December 2018, the Board of Directors of Dairibord Holdings Limited resolved that the Group should disinvest from Dairibord Malawi Limited (DML) due to persistent losses. The operation was classified as held for sale in 2018. All the conditions precedent to the sale were completed in 2019 and the group deconsolidated Dairibord Malawi with effect from 01 August 2019.

12. Restatement of opening balance for functional currency change
Non monetary assets were restated at USD1 : ZWL1 to the new functional currency of ZWL. These comprised of Property, plant and equipment, investment property, intangible assets and inventories. All monetary assets and liabilities were restated at a rate of USD1:ZWL2.56 which was the interbank rate ruling at 28 February 2019, the date that the group selected as the effective date of functional change for accounting purposes. The resultant movement was accounted for in equity.

13. Events after the reporting date
There are no issues after the reporting date that warrant adjustment of the financial statements. However, the company wishes to comment on the effects of Corona Virus (Covid-19) in the paragraphs below. The COVID-19 outbreak, which was declared a pandemic by the World Health Organization (WHO) on 11 March 2020, has affected the lives of people around the world. Many countries worldwide have placed either a partial or complete lockdown of their economies in order to contain the spread of the pandemic. As expected, these measures affect the performance of companies and in particular the going concern assumption and hence impact on the financial statements presentation. In response to the pandemic, the President of Zimbabwe declared a 21 Days national lockdown starting on 30 March 2020. Statutory Instruments 82 of 2020 Public Health, (Covid 19 Prevention, Containmentment and Treatment) (Amendment) Regulations 2020 (No. 1) and Statutory Instrument ("SI") 83 of 2020 Public Health, (Covid 19 Prevention, Containmentment and Treatment) (National Lockdown) Order 2020 were issued to bring legality to the lockdown. SI 83 exempts companies that provide essential services to the economy, which include dairy industry value chain from the nationwide 21 Days lockdown. It is in line with that provision that Dairibord Holdings Limited (Dairibord) was exempted from the lockdown and designated as an essential service provider and hence continued its operations. The company manufactures, distributes and sells milks, foods and beverages and this enhances its survival chances as people need food to survive.

Over and above being exempted from the lockdown, Dairibord's entire value chain, from farm level right to the final consumer (through retail outlets that are operating, though for reduced operating times) have been allowed space to operate and hence minimising the impact to Dairibord's operations. Dairibord has taken measures to address and mitigate safety and health risks and business commercial risks that have been posed by the outbreak of Covid-19. Stakeholder awareness campaigns are being done on how to prevent and survive the pandemic. The company applies heat treatment process in manufacturing its products and hence this assures safety of the products. As at the date of assessment, the company has an estimated 2 months cover of the critical inputs and has plans in place to ensure stock availability for the next six months. There is not much information available to estimate any changes in the expected credit losses on the company's receivables. Covid-19 will undoubtedly have an impact on the country's GDP and reduced disposable incomes which will have an impact on Dairibord. Although these financial statements have been prepared under the going concern assumption there are many uncertainties surrounding the assessment as the full impact of the pandemic is yet to be fully estimated. This will unfold as time passes.

DAIRIBORD Chimombe Long Life Milk
A perfect source of nourishment
High in Protein, High in Calcium
Superbrand EVERY YEAR FOR 11 YEARS