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#### **CHAIRMAN'S STATEMENT**

The COVID19 pandemic was an unanticipated experience which tested the agility, resilience and tenacity of the Company. The operating environment in the first half of the year was characterised by a slowdown in economic activity caused by the work restrictions arising from the nationwide COVID-19 response initiatives instituted by government. The second half, however, saw a gradual improvement in business activity owing to the phased re-opening of the economy, albeit under strict public health protocols as COVID-19 lock down conditions were relaxed. The Company moved swiftly to define and implement measures to protect the business and strengthen the Company's resilience. Priorities for the year became focused on managing the health of employees,

A number of monetary policy adjustments were noted during the year and these included easing of trading currency restrictions to allow multicurrency transactions and the introduction of the foreign currency auction system. These policy changes improved the ease of doing business for the period under review

It is pleasing to report that notwithstanding the COVID-19 pandemic impact and the challenging operating environment, the Company achieved a significant growth in profit for the year 2020 compared to prior year.

On behalf of the Board of Directors, I hereby present the financial results for the year ended 31 December 2020.

#### STRATEGIC AGENDA

Like other businesses in the country, the Company faced challenges as normal work routines, social structures, supply chains and operations were disrupted. However, in line with the LafargeHolcim 2022 Vision – Building for Growth, the Company maintained focus on the key strategic pillars of Winning at the customer, Creating sustainable industrial performance, Building winning teams and Restoring profitability. The targets set for the year for these pillars were successfully met through focused implementation underpinned by the Company's core values of performance, agility and proactiveness, collaboration and fairness.

#### HEALTH, SAFETY AND ENVIRONMENT

The Company continues to uphold the highest standards of Health and Safety through a robust cocktail of policies and programmes  $tailored \ to \ achieve \ zero \ harm \ in \ the \ Company \ 's \ operations. \ In \ the \ context \ of \ the \ COVID-19 \ pandemic, \ the \ Company \ implemented \ a \ context \ of \ the \ contex$ business resilience programme prioritising employee wellness and business continuity. This programme saw the Company carry out rigorous infection prevention mechanisms complemented by robust COVID-19 case management protocols and support systems.

In addition to health and safety, the Company is committed to sustainable environmental practices and subscribes to the Net Zero Pledge to reduce carbon emissions by 2030 as part of the LafargeHolcim Group global commitment. There is no letting up on continuous improvement to reduce dust emissions and other environmental impacts.

#### INFLATION ADJUSTED FINANCIAL PERFORMANCE

The business posted a much-improved financial performance for the year in spite of the COVID-19 induced operational challenges. Revenue for the year grew by 68.5% to ZW\$6.9 billion (ZW\$4.1 billion). This is attributed to significant volume growth in the Dry Mortars business and a market shift towards high strength cement which influenced a significant change in the cement product mix.

Despite losing a full month of production and sales in April 2020 due to the COVID-19 induced national lockdown the cement volumes recovered in subsequent months, with particularly strong performance in the third quarter closing at full year cement volume performance at 6% below prior year. Whilst demand was strong, volume growth was limited by capacity constraints owing to the loss of production during the April 2020 lockdown.

In the Dry Mortars business, volumes grew by a remarkable 115% compared to the prior year. This is attributed to the relaunch of the Supagrow and SupaFix range backed by active market sensitisation of the products which has led to wider product adoption

The gross profit margins grew by 12.4% to 60.6% (53.9%: 2019). The recognition and realisation of the RBZ instruments improved the action of the RBZ instruments of the RBZ instrumenCompany's overall operating costs through reduction of foreign currency exchange losses ZW\$336 million (2019: ZW\$3.5 billion). The combination of the revenue growth, reduced costs and reduction in foreign exchange losses resulted in the Company turning an operating profit of ZW\$1.9 billion compared to prior year loss of ZW\$2.7 billion. The Company's net monetary position during the period remained favourable in inflation terms which resulted in an increase in the net monetary gain to ZW\$406 million (2019 ZW\$759 million) culminating in a profit for the year of ZW\$3.1 billion (2019: loss ZW\$3.5 billion)

HYPERINFLATION AND REGULATORY ENVIRONMENT
As previously reported, the Public Accountants and Auditors Board (PAAB), declared that Zimbabwe met the conditions for financial reporting of an economy in hyperinflation with effect from 1 July 2019. Consequently, all entities reporting under International Financial Reporting Standards (IFRS) are required to comply with IAS 29 'Financial Reporting in Hyperinflationary Economies'. Consequently, the business continues to present hyperinflation adjusted financial statements on which the commentary is based. Historical information has been presented as unaudited supplementary information.

 $Lafarge\ Cement\ Zimbabwe\ Limited\ ("Lafarge"\ or\ "the\ Company")\ is\ currently\ assisting\ authorities\ with\ investigations\ pertaining\ to\ allegations\ of\ transactions\ suspected\ to\ have\ been\ made\ in\ contravention\ of\ the\ Exchange\ Control\ Regulations.\ These\ investigations\ are all properties of\ the\ properties\ of\ the\$ began on 25 August 2020 and the Company initiated an internal investigation in order to determine whether or not there had been any breaches of Exchange Control Regulations or internal controls. Company internal investigations showed non-compliance in company internal control procedures and breaches of the company Code of Conduct. The necessary corrective actions have been taken in line with the Lafarge Cement Zimbabwe Code of Conduct.

These breaches in regulations and internal controls during the year resulted in a consequential weakening of the general internal control environment. The Company made a number of bold and significant changes in the finance and internal control team. A seasoned Chief Finance Officer was added to the team among other senior staff changes. Leveraging from LafargeHolcim Group, a thorough review of the various processes and procedures was done. The board considers that the corrective measures which have been implemented since these problems came to light will lead to necessary improvement in the current year.

Lafarge Cement Zimbabwe Limited at all times conducts its business in compliance with the highest standards of integrity and  $transparency, while adhering to the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe and the local laws are company listed on the Zimbabwe and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Zimbabwe are considered from the Lafarge Holcim Code of Business Conduct and the local laws. \ As a company listed on the Lafarge Holcim Code of Business Conduct and the local laws are considered from the Lafarge Holcim Code of Business Conduct and the local laws are considered from the Lafarge Holcim Code of Business Code of Bu$ Stock Exchange, Lafarge is subject to regular external audits and periodic publication of the company's financial performance.

The business continues with the implementation of the previously announced USD 25 million capital expansion programme. This three-pronged investment plan is now in its final phase of implementation following the successful installation of alternative power infrastructure in 2019 and the successful completion of the automated Dry Mortars Plant in 2021. The production capacity for the Dry  $Mortars \ business \ has \ effectively \ increased \ from \ 7000t \ per \ annum \ to \ 100000t \ per \ annum, \ making \ the \ Company \ the \ biggest \ produced \ per \ biggest \ produced \ per \$ of Dry Mortar products in Zimbabwe. Significant volume growth is therefore foreseen in the Dry Mortars business following the plant

The third investment project is the installation of the Vertical Cement Mill (VCM), earmarked to double cement milling capacity. The supply contract was signed in August 2020 and the manufacturing of the plant commenced the following month. Civil works for the VCM have since started and expected completion date for the project is February 2022.

### **BOARD AND MANAGEMENT**

Following the transfer of Kaziwe Kaulule to Lafarge South Africa in March 2020, Precious Murena was appointed CEO of Lafarge Cement Zimbabwe effective 1 March 2020. The Board is confident that she will lead the business effectively to deliver shareholder

Two Non-Executive Directors resigned from the Board in the same year. I would like to thank Mr. Dominique Gilbert Francis Drouet who resigned on 31 March 2020 and Mr. Pierre Marie Santiago Deleplanque who resigned from their dedicated service to the organisation during their respective tenures. Mr. Fungai Kovhiwa, Executive Director also resigned from

Further to those changes, we welcomed two new directors to the Board in 2020. Gloria Zvaravanhu was appointed as an Independent Non-Executive Director with effect from 21 May 2020. Gloria brings to the board a wealth of experience and knowledge in financial and general management. Virginie Darbo, who is with the LafargeHolcim Group, was appointed as a Director with effect from 10

### DIVIDEND

Due to the uncertainties that prevail in the economic environment and the desire to ensure that adequate working capital is maintained in the business, the Directors have not declared a dividend.

 $The 2020 \, results \, reflect \, the focused \, leadership \, demonstrated \, by \, the \, directors \, and \, management \, during \, a \, difficult \, and \, unprecedented \, defined by a constant of the constant of t$ pandemic season. I would like to express my sincere gratitude for this performance.

I also want to extend a very special word of gratitude to all the employees for facing up to the challenges, for trusting and cooperating with the leadership direction to finally deliver the continually improving results.

The protracted impact of the COVID-19 pandemic on the business environment is anticipated to remain for the greater part of the year 2021, given that the year began with yet another COVID-19 induced lockdown. COVID-19 accelerated a number of trends globally that have also been seen in the Zimbabwean market. The Company will continue to adapt its business strategy so as to thrive in the changing environment.

#### **CHAIRMAN'S STATEMENT (continued)**

 $The combination of a reduced COVID-19\ disruption\ and\ the\ anticipated\ good\ harvest\ from\ the\ 2020/2021\ agricultural\ season\ should$ be positive for the economy. The Company is optimistic on the possible opportunities in the infrastructure sector as the Government has announced that the 2021 National Budget has a provision of ZW\$4.3 billion for infrastructure development. Furthermore, with a good agricultural season, the Company sees growing opportunities in the Individual Home Builder segment. The Company is optimistic for continued profitable growth.

#### By Order of the Board

Kugic. Katela.

K. C. Katsande

Chairman of the Board of Directors

9 July 2021

## ABRIDGED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Inflation Adjusted		Historical	
		Restated	Unaudited	Unaudited
	2020	2019	2020	Restated 2019
	ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000
Revenue	6,926,386	4,119,780	2,854,212	422,272
Operating profit/ (loss) before other income,				
finance costs and tax	1,802,482	(2,746,591)	595,782	(516,932)
Other income	155,893	11,965	60,600	726
Profit/ (loss) before finance costs and tax	1,958,376	(2,734,626)	656,382	(516,206)
Finance costs	(372,223)	(213,364)	(154,191)	(23,326)
Net Monetory gain on Inflation Adjustment	406,201	759,937		
Profit / (loss) before tax	1,992,354	(2,188,053)	502,191	(539,531)
Income tax	1,122,057	(1,334,723)	86,895	(128,390)
Profit / (loss) for the year	3,114,411	(3,522,776)	589,085	(667,921)
Other comprehensive income, net of tax	_	1,391,373	1,279,635	310,267
Total comprehensive income / (loss) for the year	3,114,411	(2,131,403)	1,868,720	(357,654)
Earnings per share				
Number of shares in issue	80,000,000	80,000,000	80,000,000	80,000,000
Basic / Diluted earnings / (loss) per share based on				
80,000,000 shares in issue (ZW\$ per share)	38.930	(44.035)	7.364	(8.349)
Headline Earnings per share	38.864	(44.469)	7.323	(8.383)

### ABRIDGED STATEMENT OF FINANCIAL POSITION

	Inflation	Inflation Adjusted		Historical	
		Restated	Unaudited	Unaudited	
	2020	2019	2020	Restated 2019	
	ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000	
ASSETS					
Non-current assets					
Property, plant and equipment	2,806,798	2,454,326	2,481,595	482,922	
Current assets					
Inventories	516,158	786,940	365,840	58,14	
Prepayments and deposits	381,006	507,258	329,852	39,57	
Trade and other receivables	406,049	116,175	406,049	25,90	
Related Party Receivables Short term investments	55,789 10,004	71,479 19	55,789 10,004	15,93	
Cash and cash equivalents	127,480	421,889	127,480	94,07	
Total current assets	1,496,486	1,903,761	1,295,014	233,65	
Total assets	4,303,284	4,358,087	3,776,609	716,574	
EQUITY AND LIABILTIES					
Capital and reserves					
Issued capital	22,284	22,284	800	80	
Revaluation reserve	1,391,373	1,391,373	1,589,902	310,26	
Retained earnings/(accumulated loss)	663,386	(2,451,025)	(40,335)	(629,420	
Total equity / (deficit)	2,077,043	(1,037,368)	1,550,367	(318,353	
Non-current liabilities					
Long term borrowings	294,202	2,220,658	294,202	495,19	
Deferred tax liabilities	366,146	1,668,988	366,146	203,94	
Provision for quarry rehabilitation	84,522	102,005	84,522	22,74	
Total non-current liabilities	744,870	3,991,651	744,870	721,88	
Current liabilities					
Trade and other payables	455,440	679,686	455,440	151,56	
Related party payables	783,330	658,976	783,330	146,94	
Provisions	48,957	23,909	48,957	5,33	
Borrowings	47,575	8,138	47,575	1,81	
Current tax payable	146,070	33,094	146,070	7,38	
Total current liabilities	1,481,372	1,403,804	1,481,372	313,04	
Total equity and liabilities	4,303,284	4,358,087	3,776,609	716,57	



Chairman

K. C. Katsande

**Chief Executive Officer** 



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## **ABRIDGED FINANCIAL RESULTS** For the Year ended 31 December 2020

## **ABRIDGED STATEMENT OF CHANGES IN EQUITY**

Inflation Adjusted				
	Share capital	Revaluation Reserve	Retained earnings	Total equity
	ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000
Balance at 1 January 2019	22,284	348,409	723,342	1,094,035
Net loss for the period (restated)	-		(3,522,776)	(3,522,776)
Transfer from revaluation reserve to retained earnings	-	(348,409)	348,409	-
Revaluation gain net of tax	-	1,391,373		1,391,373
Balance at 31 December 2019 (restated)	22,284	1,391,373	(2,451,025)	(1,037,368)
Net profit for the period	-		3,114,411	3,114,411
Other comprehensive income				
Total comprehensive income for the period	_	-	3,114,411	3,114,411

22,284

1,391,373

663,386

2,077,043

#### Historical cost

Balance at 31 December 2020

	Share capital	Revaluation Reserve	Retained earnings	Total equity
	ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000
Balance at 1 January 2019	800	12,508	25,969	39,277
Net loss for the period (restated)	-	-	(667,921)	(667,921)
Transfer from revaluation reserve to retained earnings	-	(12,508)	12,508	-
Revaluation gain net of tax	-	310,267	-	310,267
Prior period adjustment	-	-	25	25
Balance at 31 December 2019 (restated)	800	310,267	(629,420)	(318,353)
Net profit for the period	-	-	589,085	589,085
Revaluation gain net of tax	-	1,279,635	-	1,279,635
Balance at 31 December 2020	800	1,589,902	(40,335)	1,550,367

## BRIDGED STATEMENT OF CASH FLOWS

for the period ending 31 December 2020					
Inflation Adjusted		Histo	Historical		
2020	2019	Unaudited 2020	Unaudited 2019		
ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000		
3,114,411	(3,522,776)	589,085	(667,921)		
2 524 445		204 742	05.704		
2,596,447	1,661,997	801,760	85,731		
2.585.972	(199.515)	709.201	120,714		
2,505,512	(122,213)	707,201			
2,204,422	(520,388)	581,075	78,677		
(611,810)	99,988	(392,443)	(30,146)		
(1,887,021)	449,802	(155,231)	31,457		
(204 400)	20.402	22 401	79.988		
(294,409)	29,403	33,401	79,900		
421,889	392,486	94,079	14,091		
127,480	421,889	127,480	94,079		
	2020 ZW\$ 000 3,114,411 2,596,447 2,585,972 2,204,422 (611,810) (1,887,021) (294,409) 421,889	2020 2019 ZW\$ 000 ZW\$ 000  3,114,411 (3,522,776)  2,596,447 1,661,997  2,585,972 (199,515)  2,204,422 (520,388) (611,810) 99,988 (1,887,021) 449,802 (294,409) 29,403 421,889 392,486	2020         2019         Unaudited 2020           ZW\$ 000         ZW\$ 000         ZW\$ 000           3,114,411         (3,522,776)         589,085           2,596,447         1,661,997         801,760           2,585,972         (199,515)         709,201           2,204,422         (520,388)         581,075           (611,810)         99,988         (392,443)           (1,887,021)         449,802         (155,231)           (294,409)         29,403         33,401           421,889         392,486         94,079		

### NOTES TO THE CONDENSED FINANCIAL STATEMENTS

### GENERAL INFORMATION

Lafarge Cement Zimbabwe Limited ("the Company") is incorporated in Zimbabwe and is engaged in the manufacture and distribution of cement and allied products. Its parent company is Lafarge (SA), a French company, and its ultimate holding company is LafargeHolcim Ltd, a Swiss company which is listed on the SIX, Zurich and Euronext, Paris Stock Exchanges. The address of its registered office and principal business is Manresa Works, Arcturus Road, Greendale, Harare, Zimbabwe

The Company's financial statements are presented in Zimbabwe dollar (ZWL), Amounts have been rounded to the nearest thousand dollars (ZWL'000). The historical cost amounts have been presented as supplementary information, and the auditors have not expressed any opinion on those numbers.

## APPROVAL OF ABRIDGED FINANCIAL STATEMENTS

The abridged financial statements were approved by the Board of Directors and authorised for issue on 9 July 2021.

### BASIS OF PREPARATION

The financial statements have been prepared on the historical cost basis except for certain property, plant and equipment items that are measured at revalued amounts, and certain financial instruments measured at amortised cost, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods

Appropriate adjustments for changes in the general purchasing power of the Zimbabwe dollar for the purposes of fair presentation in accordance with IAS 29 Financial Reporting in Hyperinflationary Economies, have been made in these financial statements to the historical cost financial information of the Company

IAS 29 Financial Reporting in Hyperinflationary Economies, requires that the financial statements be prepared in the currency of a hyperinflationary economy and be stated in terms of the measuring unit current at the balance sheet date, and that corresponding figures for previous periods be restated in the same terms. The restatement was calculated by means of conversion factors derived from the Zimbabwe Consumer Price Index (CPI) issued by the Zimbabwe Central Statistical Office.

The indices and conversion factors used to restate the accompanying financial statements at 31 December 2020, are as follows:

Dates	Indices	Conversion Factor
CPI as at 31 December 2020	2 474.5	1.000
CPI as at 31 December 2019	551.63	4.49
Average CPI 2020	1 579.09	
Average CPI 2019	240.27	

#### NOTES TO THE CONDENSED FINANCIAL STATEMENTS (continued)

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting

The financial statements have been prepared on the going concern basis which the Directors believe to be appropriate.

In preparing the financial statements, the Directors and management are required to make an assessment of the Company's ability to continue as a going concern. At the time of preparing the financial statements, there were no material uncertainties related to events and conditions prevailing within the country's economic environment that could cast significant doubt on its

The Directors and management are continuously monitoring and evaluating the Company's operating landscape to re-assess and appropriately adapt its strategies around the existing Covid-19 pandemic. This is to ensure the continued operation of the Company into the foreseeable future. Such strategies include taking advantage of government policies and initiatives intended to support the continued operation of the Company, and continuously engaging related parties within the LafargeHolcim Group to ensure intercompany obligations are managed and settled in a manner that does not negatively impact operations.

The Directors have concluded that the Company's various responses are adequate, and that there are no uncertainties which can hinder the ability of the Company to continue operating as a going concern.

#### **BLOCKED FUNDS REGISTRATION**

In April of 2020, the Company successfully registered, with the Reserve Bank of Zimbabwe ("RBZ"), blocked funds amounting to US\$31 million. These blocked funds are in respect of outstanding amounts towards loans and foreign suppliers. The registration is consistent with the blocked funds guidelines provided in the Exchange Control Directive RU28 dated 21 February 2019 and Exchange Control Circular No. 8 of 24 July 2019. Of the total amount registered, the Company managed to draw down US\$3.7 million during the year. The related amount has been recognized in the 2020 financial results.

#### RELATED PARTY TRANSACTIONS

	Inflation Adjusted		Historical	
			Unaudited	Unaudited
	2020	2019	2020	2019
	ZW\$ 000	ZW\$ 000	ZW\$ 000	ZW\$ 000
Purchases of goods from related parties	1,015,856	998,464	485,103	186,854
Balances owed to related parties for goods and services	783,330	658,976	783,330	146,947
Balances receivable from related parties for goods and services	55,789	71,479	55,789	15,939

#### 2019 RESTATEMENT DUE TO RECLASSIFICATION OF RELATED PARTY LOAN

Income statement		INFLATION ADJUSTED ZWL `000		L COST 00
	As previously reported	Restated	As previously reported	Restated
Other gains and losses	(1,364,672)	(3,491,482)	(183,709)	(572,993)
Profit before interest and finance costs	(607,816)	(2,734,626)	(126,922)	(516,206)
Profit before tax	2,133,873	(2,188,053)	(150,247)	(539,531)
Profit after tax	799,150	(3,522,776)	(278,637)	(667,921)
Total profit and loss and other comprehensive income	2,190,523	(2,131,403)	31,630	(357,654)

In 2019, the entity reported exchange losses from the related party loan into other components of equity. This was reclassified

Statement of financial position		INFLATION ADJUSTED ZWL `000		L COST 00
	As previously reported	Restated	As previously reported	Restated
Other equity reserve	(2,101,268)	-	105,909	-
Retained Earnings	1,870,902	(2,451,025)	(240,136)	(629,420)
Total equity	1,183,290	(1,037,368)	176,840	(318,352)
Long term borrowings	-	2,220,658	-	495,193
Total non-current liabilities	1,770,993	3,991,652	226,695	721,887

The loan from group related company was classified and presented as a quasi-equity loan and presented as equity as other equity reserve. This classification was changed in the current year and presented as a liability. The above illustrates the impact of the reclassification

### **Auditors statement**

The abridged financial statements should be read in conjunction with the complete set of financial statements for the year ended 31 December 2020, which have been audited by Deloitte & Touche, with the responsible partner being Stelios Michael.

A disclaimer of opinion was issued thereon, in respect of:

- $Functional\ currency\ and\ exchange\ rates,\ as\ requirements\ of\ IAS\ 21\ The\ Effects\ of\ Foreign\ Exchange\ Rates\ were\ not$ complied with in both the current year and prior periods;
- The IAS 21 non-compliance also has consequential impact on the inflation adjusted amounts determined in terms of IAS 29 and translation to presentation currency of foreign currency determined fair values
- Recognition of blocked funds in the absence of direct contractual agreement between the company and the Reserve Bank of 7imbabwe and
- The limitations on evidence around transactions with respect to matters mentioned in the Chairman's Statement, and ineffectiveness of related internal controls over foreign curency transations.

The auditor's report on the financial statements, which forms the basis of these financial results, is available for inspection at the Company's registered office.



PO Box 267 Harare Zimbabwe Deloitte & Touche Registered Auditors West Block Borrowdale Office Park Borrowdale Road Borrowdale Harare Zimbabwe

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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LAFARGE CEMENT ZIMBABWE LIMITED

#### REPORT ON THE AUDIT OF THE INFLATION ADJUSTED FINANCIAL STATEMENTS

#### **Disclaimer of Opinion**

We were engaged to audit the inflation adjusted financial statements of Lafarge Cement Zimbabwe Limited ("the Company"), which comprise the inflation adjusted statement of financial position as at 31 December 2020, and the inflation adjusted statement of profit or loss and other comprehensive income, the inflation adjusted statement of changes in equity and the inflation adjusted statement of cash flows for the year then ended, and the notes to the inflation adjusted financial statements, including a summary of significant accounting policies.

We do not express an opinion on the accompanying inflation adjusted financial statements of the Company. Because of the significance of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate evidence to provide a basis for an audit opinion on these inflation adjusted financial statements.

#### **Basis for Disclaimer of Opinion**

Our basis for disclaimer of opinion has been arrived at after consideration of the following matters.

1. <u>Matters that gave rise to the Disclaimer of Opinion issued on the financial statements for the prior year and that have persisted or remained unresolved in the current year</u>

Our audit report on the Company's financial statements for the year ended 31 December 2019 included a disclaimer of opinion with respect to the following items, which also remained unresolved as at 31 December 2020:

i. <u>Impact of exchange rates on compliance with the requirements of International Accounting Standard ("IAS") 21 – 'The Effects of Changes in Foreign Exchange Rates'</u>

The Company complies with the legal requirements of Statutory Instrument 33 of 2019 ("SI 33/2019").

As a result, for the prior year ended 31 December 2019, the Company selected 22 February 2019 as its date of change in functional currency from US dollars ("USD") to Zimbabwe dollars ("ZWL"). Complying with the requirements of IAS 21 would have resulted in the Company's date of change in functional currency being 1 October 2018. The misstatements arising from the disparity in the dates of change in functional currency prescribed by SI 33/2019 and IAS 21 were considered to be material and pervasive for the year ended 31 December 2019, and we were unable to obtain sufficient and appropriate evidence to quantify the impact. For the year ended 31 December 2020, these prior year misstatements remained unresolved for all the corresponding figures presented for 31 December 2019 and thus impact the comparability of the current year's figures and the corresponding figures across multiple line items. There is also a carry-over effect of these prior year misstatements on the current year figures. The possible effects on the current year are considered to be material and we have been unable to obtain sufficient and appropriate evidence to quantify the impact.

In the current year ended 31 December 2020, in compliance with the legal requirements of Section 4(1)(e) of SI 33/2019 and overriding exchange control laws and regulations of the country, the Company applied the Interbank and Foreign Exchange Auction Trading System ZWL/USD exchange rates, as published by the Reserve Bank of Zimbabwe ("RBZ"), in translating its USD denominated transactions and balances for the year into the ZWL functional and presentation currency used in its financial statements.



# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LAFARGE CEMENT ZIMBABWE LIMITED

#### REPORT ON THE AUDIT OF THE INFLATION ADJUSTED FINANCIAL STATEMENTS (continued)

#### **Basis for Disclaimer of Opinion (continued)**

- 1. Matters that gave rise to the Disclaimer of Opinion issued on the Financial Statements for the prior year and that have persisted or remain unresolved in the current year (continued)
  - i. <u>Impact of exchange rates on compliance with the requirements of International Accounting Standard ("IAS") 21 'The Effects of Changes in Foreign Exchange Rates' (continued)</u>

Based on an assessment of ZWL prices and the corresponding USD prices for certain transactions, as well as our understanding and observations of actual market pricing practices between ZWL and USD prices for goods and services, we determined that the effective and implied ZWL/USD exchange rates that the Company actually experienced during the course of the financial year were not always consistent with the interbank or auction ZWL/USD exchange rates. The Company also did not manage to participate on the Foreign Exchange Auction Trading System during the year. Under these conditions, from an IAS 21 perspective, the Company is considered to have experienced a lack of exchangeability between the ZWL and USD on this foreign exchange trading mechanism in the country.

Given the foregoing circumstances, the exchange rate to be used by the Company in translating foreign currencies into its functional and presentation currency during the year ended 31 December 2020 should have been determined as an estimate of the ZWL/USD exchange rate. As a consequence, foreign currency denominated transactions and balances are materially misstated as they have not been translated in accordance with the requirements of IAS 21. As the Company has not determined estimates of its entity specific ZWL/USD exchange rates for the financial year as required by IAS 21, we have thus been unable to obtain sufficient and appropriate evidence with which to determine the impact on the financial statements.

ii. <u>Impact of exchange rates on the ZWL valuation of Property, Plant and Equipment based on attributes of market</u> participants and price as prescribed in IFRS 13 'Fair Value Measurements'

The Company engaged professional valuers to revalue its property, plant and equipment as at 31 December 2019 and 2020. The revaluation was done in USD, and management subsequently determined the ZWL equivalent fair values by translating the USD valuations using the closing ZWL/USD spot exchange rates as at 31 December 2019 and 2020.

#### IFRS 13 requires:

- fair value to be determined using the assumptions that market participants would use when pricing the asset, assuming market participants act in their economic best interests; and
- fair value to reflect the price that would be received to sell the asset in an orderly transaction in the principal market at the measurement date under current market conditions, regardless of whether that price is directly observable or estimated using another valuation technique.

While we found the assumptions and methods used by the professional valuers to determine the USD valuations reasonable, we were unable to obtain sufficient appropriate evidence to support the appropriateness of simply applying the closing ZWL/USD auction exchange rate in determining the ZWL fair value of property, plant and equipment, without any further adjustments to reflect how the economic conditions within the country as at those measurement dates would impact the assumptions that market participants would use in pricing the items of property, plant and equipment in ZWL. Such matters include, but are not limited to:

- the correlation of the responsiveness of ZWL valuations of property, plant and equipment to the auction exchange rate and related underlying USD values; and
- the extent to which supply and demand for the items of property, plant and equipment reflects the implications on market dynamics of the auction exchange rate.

The current year depreciation expense arising from the prior year closing balance of revalued property, plant and equipment is therefore also impacted. We are also unable to obtain sufficient and appropriate audit evidence to quantify the impact as a result of the foregoing matters.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LAFARGE CEMENT ZIMBABWE LIMITED

#### REPORT ON THE AUDIT OF THE INFLATION ADJUSTED FINANCIAL STATEMENTS (continued)

#### Basis for Disclaimer of Opinion (continued)

- 1. Matters that gave rise to the Disclaimer of Opinion issued on the Financial Statements for the prior year and that have persisted or remain unresolved in the current year (continued)
  - iii. Non-compliance with the Requirements of IAS 29 'Financial Reporting in Hyperinflationary Economies'
    In the prior year, the Public Accountants and Auditors Board ("PAAB") issued out Pronouncement 01/2019 which set out guidance and other requirements for the application of IAS 29. Under IAS 21, the Company's functional currency would have changed from USD to ZWL on 1 October 2018, and the restatement approach prescribed in IAS 29 would have required the Company to use 1 October 2018 as the principal reference point for the determination of the relevant hyperinflation restatement indices for ZWL denominated transactions and balances. However, in both the prior year and the current year, the Company has applied the requirements of IAS 29 from 1 January 2019.

For the year ended 31 December 2020, these prior year misstatements remain unresolved for all the corresponding figures presented for 31 December 2019 and thus impact the comparability of the current year's figures and the corresponding figures across multiple line items.

We were unable to obtain sufficient and appropriate evidence to accurately determine the effects on the inflation adjusted financial statements of this departure from the requirements of IAS 29 on the current year.

2. <u>Absence of contractual documentation to support the accounting treatment of the cash cover provided under the RBZ Blocked Funds Framework</u>

During the year, the Company placed ZWL 16.2 million cash cover with its bankers, in line with the RBZ's directives, circulars and press statements related to Blocked Funds Administration framework, as cash cover in pursuance of settlements of USD 29.5 million in principal of its group loan obligations and USD 1.2 million in other foreign creditor amounts.

As set out in note 23, the Company has treated the ZWL 16.2 million cash cover placed with the RBZ in respect of the group loan obligations as a derivative asset, with a deemed intrinsic USD equivalent value of USD 16.2 million, and at a translated ZWL value of ZWL 1.38 billion as at 31 December 2020. Consequently, the Company has re-measured the derivative asset for changes in the ZWL/USD exchange rate and recognised fair value gains of ZWL 1.36 billion for the year ended 31 December 2020.

We were unable to obtain sufficient appropriate audit evidence to support this accounting treatment, as the Company had no specific written contractual agreement with the RBZ as at 31 December 2020 that qualifies the ZWL 16.2 million cash cover to be classified as a derivative. The resulting misstatements of ZWL 1.38 billion and ZWL 1.36 billion is considered to be material and pervasive to the annual financial statements.

3. Material weakness in internal control over financial reporting resulting in unauthorised foreign currency transactions

During the year, the Company experienced a material weakness in internal control over financial reporting that resulted in unauthorised foreign currency transactions as described in note 31.

While we identified exceptions, such as missing or insufficient supporting documentation and explanations for transactions in exchange differences and finance costs related to the material weakness described in note 31, we were unable to obtain sufficient and appropriate evidence as to whether all transactions impacted by the matters set out in note 31 had actually occurred, been classified correctly, and had been completely and accurately recorded, in both the current and prior year.

We have also been unable to conclude on whether all relevant laws and regulations have been complied with in respect to foreign currency transactions and have been unable to quantify any potential impact on the financial statements.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LAFARGE CEMENT ZIMBABWE LIMITED REPORT ON THE AUDIT OF THE INFLATION ADJUSTED FINANCIAL STATEMENTS (continued)

#### **Basis for Disclaimer of Opinion (continued)**

3. <u>Material weakness in internal control over financial reporting resulting in unauthorised foreign currency transactions</u> (continued)

We were thus unable to conclude whether the possible effects on the Company's financial statements of any undetected misstatements related to the unauthorised foreign currency transactions, if any, could have been material and pervasive. We were unable to obtain sufficient and appropriate audit evidence to serve as a basis for an audit opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management and the Directors are responsible for the preparation and fair presentation of the inflation adjusted financial statements in accordance with IFRSs, the Companies and Other Business Entities Act (Chapter 24:31) and the Zimbabwe Stock Exchange Listing Requirements, and for such internal control as Management and the Directors determine is necessary to enable the preparation of inflation adjusted financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the inflation adjusted financial statements, Management and the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management and the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting processes.

#### Auditor's Responsibilities for the Audit of the Inflation Adjusted Financial Statements

Our responsibility is to conduct an audit of the Company's inflation adjusted financial statements in accordance with International Standards on Auditing, and to issue an auditor's report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these inflation adjusted financial statements.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the inflation adjusted financial statements in Zimbabwe, and we have fulfilled our ethical responsibilities in accordance with these requirements.

The engagement partner on the audit resulting in this independent auditor's report is Stelios Michael.

**Deloitte & Touche** 

Delatte & Touche

**Chartered Accountants (Zimbabwe)** 

Per Stelios Michael

Partner

(PAAB Practice Certificate 0443)

Harare, Zimbabwe

Date: 12 July 2021